

| DATA | SUS LN |
|-------------------|-------------------|
| RIC | SUS.L |
| Price (27/3/2023) | 2,400p |
| Up/Downside | 31.3% |
| Market cap | £292m |
| 3m ADV | £0.129m |
| Index | FTSE All-Share |
| Next news | 1Q trading update |
| Date | 25 May 2023 |

Source: Peel Hunt. Refinitiv

SHARE PRICE PERFORMANCE



Source: Refinitiv

FORECAST CHANGES

| Y/E Jan FY1 | Old | New |
|-----------------------------|-------|-------|
| PBT - adj (£m) | 42.9 | 42.3 |
| EPS - adj basic (p) | 265.7 | 262.8 |
| Total DPS (p) | 136.0 | 136.0 |
| Source: Peel Hunt estimates | | |

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S&U#

FINANCIAL SERVICES

BUY TP: 3,150p (was 3,114p)

FY23: re-scaling the business, more to come

- For the year to January 2023 (FY23), group net receivables increased 30%, with strong growth evident in both divisions.
- FY23 PBT of £41m (Fy22: £47m) was in line with our estimates, and the outlook is essentially unchanged. Current trading is strong.
- UK economic prospects are uncertain, but S&U's momentum remains robust, allowing it to drive further significant growth as conditions allow.

FY23 demonstrated the potential for S&U's business to grow. Growth is likely to slow short term given macro uncertainties, but income and asset trends should remain positive. Our TP rises 1% to 3,150p. Buy.

High-quality growth. In FY23 S&U focused on lending to higher-quality borrowers (in both Advantage motor finance and Aspen bridging finance), in a shifting economic environment impacted by war, rising interest rates, inflationary pressures and the de-stabilising effects of the mini-budget. S&U steered a steady growth course despite the external challenges, with momentum remaining positive into the current year.

Returns remain high, despite increasing finance and tax costs. S&U has absorbed significant increases in its borrowing rates and faces a hike in its effective tax rate as UK corporation tax rises from April 2023. We nonetheless expect the ROE to remain at around the mid-teens level into the medium term, reflecting the active management of pricing and credit quality inputs.

Earnings are little changed. Our EPS estimates on an adjusted, diluted basis decline -1%/-3% for FY24/25E and fall from the FY23 level, due to higher funding costs and effective tax rate assumptions. We forecast operating profits (pre financing costs) will increase c.17% in FY24E and a further 12% in FY25E, which provides a better guide for underlying performance.

Valuation. We have refreshed our TP, which rises 1% to 3,150p, reflecting minor earnings changes and rolling forward our DCF model. Valuation multiples are supportive of our Buy recommendation: the single-digit PE in our view does not reflect the growth potential and conservative risk provisioning, the yield of 5.7% (growing thereafter) is 2x covered by earnings, and the mid-teens ROE would suggest a P/NAV ratio above the 1.3x at which the shares currently trade.

VALUATION & PERFORMANCE Jan 25E Jan 24E Jan 26F PE (x) 9.1 8.2 EPS arowth (5.3%) 10.8% Div yield 5.7% 6.3%

7.7

6.6%

6.5%

| SUMMARY FINANCIALS | | | | | | | | |
|---------------------------|--------|--------|---------|---------|---------|--|--|--|
| £ | Jan 22 | Jan 23 | Jan 24E | Jan 25E | Jan 26E | | | |
| Total income (m) | 88 | 103 | 121 | 132 | 143 | | | |
| PBT - adj (m) | 47.0 | 41.4 | 42.3 | 47.7 | 51.1 | | | |
| EPS adj fully diluted (p) | 312.7 | 277.5 | 262.8 | 291.1 | 310.4 | | | |
| Total DPS (p) | 126.0 | 133.0 | 136.0 | 150.0 | 155.8 | | | |

Source: Company accounts, Peel Hunt estimates, Refinitiv

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Growing in spite of the environment

S&U reported strong results for the year to the end of January 2023 (FY23), in spite of an increasingly difficult operating environment. We discuss the principal themes of receivables growth, impairment and funding costs below.

Receivables growth: re-scaling the balance sheet

Group net receivables increased 30% to £421m in FY23. In our view this demonstrates the growth potential of S&U's two lending businesses and its ability to lean into attractive market circumstances to accelerate the expansion of its franchise.

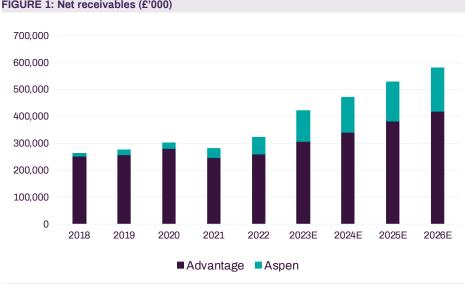


FIGURE 1: Net receivables (£'000)

Source: Company accounts, Peel Hunt estimates

The 30% increase represents a transformational re-scaling of the business:

• In Advantage motor finance, net receivables grew 18.5% to £307m. Strong demand was manifested by the record number of new transactions (nearly 24k, up 21% from FY22), in combination with a 9.3% increase in the average loan size to £7.8k. These dynamics were supported by a multitude of management initiatives, including expansion into near-prime markets, as reflected in the increased focus on higher-quality business, with lower yield and impairment characteristics. Used car values have remained at historically high levels, in spite of cost-of-living pressures, and as yet there are no signs of price weakness, suggesting ongoing strong demand.

We expect net receivables growth will slow in FY24 due to macro factors and management conservatism, although we note that momentum entering FY24 was positive.

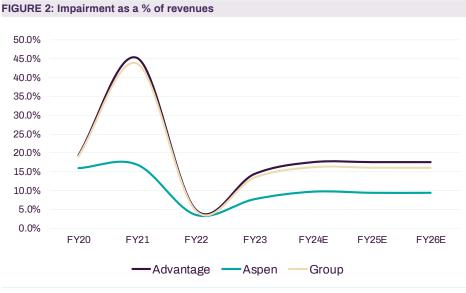
Aspen net receivables increased 78% to £114m. Transaction numbers grew 33% to 148 (excluding CBILS business, included in the comparative period) and the average loan size increased 46% to £905k. Although the revenue yield declined to 0.90% (FY22: 0.95%), it is likely to tick up in coming periods following increases to UK interest rates, and the cost of sales as a percentage of the gross advance reduced 10bps to 1.5%.

Mathematically, Aspen's growth rate in FY23 is unlikely to be repeated, but the business remains highly scalable from its current size, and management remains confident of its longer-term prospects.

The re-basing of the receivables portfolio provides a natural tailwind for income in FY24.

Impairment: S&U remains conservatively provisioned

As previously guided, group impairment charges normalised in FY23 to 13.5% of revenues, up from the low FY22 level of 4.7% (which benefited from write-backs of provisions raised in FY21 as a response to Covid). We think that a return to the pre-Covid levels of c.20% is unlikely, both due to shifts in new business mix towards higher-quality borrowers, and the increasing proportion of group receivables contributed by Aspen, which has structurally lower loan loss characteristics (and revenue yields) than Advantage.



Source: Company accounts, Peel Hunt estimates

S&U remains conservatively provisioned. At Advantage, end-FY23 provisions were 23.9% of gross balances, down from 26.1% at January 2022, but still significantly above the pre-Covid levels of 18.4% at January 2020. Whilst Covid-related provisions have proved not needed and are now being released, we also note that the quality of the book has generally improved since early 2020, and yet it is more conservatively reserved.

In terms of the credit outlook, collections – which reached 93.6% in FY23 – remain above expectations. A higher proportion of provisions relate to Stage 1 loans (and therefore appear precautionary), and used car values remain supportive: at the yearend there was a used vehicle price overlay of £6.7m, predicated on a 13.5% price fall from current levels; if prices fall by just 8.5%, the provisions would reduce to £3.8m.

We model a further increase in impairment in FY24 based on macro concerns, and currently view this as a conservative assumption given the supporting factors listed above.

Funding costs and tax rates: external headwinds

For FY24 (see below) we project a modest decline in EPS due to two main factors:

• Higher finance costs, as S&U's borrowings have increased in size due to growth in the receivables book, and related servicing costs have risen due to higher UK interest rates (S&U's borrowings are variable rate in nature). We estimate that finance costs, which roughly doubled in FY23 to \pounds 7.5m, will double again in FY24 to c. \pounds 14.9m. This has placed a significant burden on profit generation, as we illustrate in Figure 3 below, which compares finance costs to profits pre finance costs.

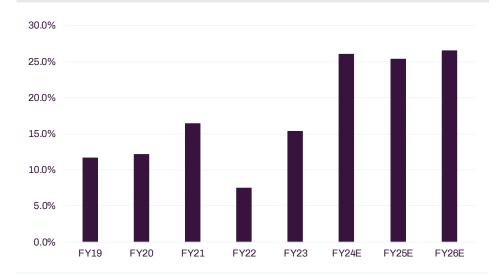


FIGURE 3: Finance costs as a % of profit pre finance costs

Source: Company accounts, Peel Hunt estimates

Recently expectations for movements in UK base rates have moderated, as inflation appears to be peaking and regulators are concerned to calm fears surrounding banks following the failures of Silicon Valley Bank and Credit Suisse.

• We forecast the effective rate of tax will rise from 18.6% in FY23 to c.24% in FY24E and then to c.25% for years thereafter.

These factors should wash through over time. We believe underlying progress is better illustrated by operating profits (pre finance costs).



FIGURE 4: Operating profits (£'000)

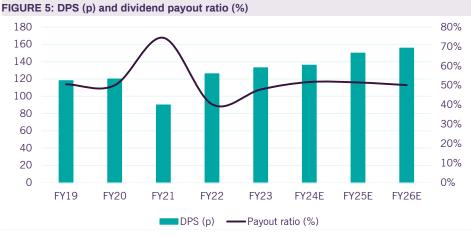
Excluding distortions caused by the successive charging then release of provisions relating to Covid in FY21 and FY22, operating profits have progressed steadily upwards over time, a trend we expect to continue.

Source: Company accounts, Peel Hunt estimates



Dividends: scope to grow again in FY24

S&U declared a final dividend of 60.0p (FY22: 57.0p) making 133.0p for FY23 (FY22: 126.0p). This represented a payout ratio of 48%, in line with the c.2x cover ratio that has prevailed over time.



Source: Company accounts, Peel Hunt estimates

We continue to forecast a FY24E DPS of 136.0p, in spite of lower expected EPS, as we consider there is scope for the pay-out ratio to rise modestly above the 50% level. We believe that a progressively rising dividend provides a better reflection of the positive momentum in the business, and once the effects of higher interest and tax rates have become embedded in comparatives, earnings should resume an upward path, in closer alignment with future receivables growth.

Estimate changes

We are adjusting estimates slightly as follows.

FIGURE 6: Estimate changes

| | 2024E | 2024E | | 2025E | 2025E | | 2026E |
|-----------------------------------|---------|---------|-----|---------|---------|-----|---------|
| | Old | New | % | Old | New | % | New |
| Revenue (£m) | 119.9 | 120.9 | 1% | 132.0 | 132.4 | 0% | 143.1 |
| Profit before tax (£m) | 42.9 | 42.3 | -1% | 49.2 | 47.7 | -3% | 51.1 |
| EPS, diluted (p) | 265.6 | 262.8 | -1% | 298.8 | 291.1 | -3% | 310.4 |
| DPS (p) | 136.0 | 136.0 | 0% | 150.0 | 150.0 | 0% | 155.8 |
| Receivables, net (£'000) | 475,584 | 471,251 | -1% | 533,820 | 528,951 | -1% | 581,846 |
| Impairment charge as % of revenue | 16.3% | 16.3% | n/a | 16.1% | 16.1% | n/a | 16.1% |
| | | | | | | | |

Source: Company accounts, Peel Hunt estimates

Our TP, based on a DCF model, rises 1%, principally reflecting our revised financial projections as summarised above, and the roll forward of our DCF.

Our Buy recommendation is unchanged and supported by valuation multiples:

| FIGURE | 7: Valuatio | n multiples | | | | |
|--------|-------------|-------------|-------|--------|---------|-------|
| | | Dividend | | EPS | Pay out | |
| | PER | yield | P/NAV | growth | ratio | ROE |
| | x | % | x | % | % | % |
| FY22 | 7.7 | 5.3% | 1.4 | 159% | 40% | 19.6% |
| FY23 | 8.6 | 5.5% | 1.3 | -11% | 48% | 15.6% |
| FY24E | 9.1 | 5.7% | 1.2 | -5% | 52% | 13.8% |
| FY25E | 8.2 | 6.3% | 1.1 | 11% | 52% | 14.3% |
| FY26E | 7.7 | 6.5% | 1.0 | 7% | 50% | 14.2% |

Source: Company accounts, Peel Hunt estimates



- A sub-10x PE for all covered periods is low relative to the underlying doubledigit growth potential of the business.
- The yield of 5.7% for FY24E is based on a DPS well covered by earnings. Management interest is aligned with that of third-party investors, in view of its continuing significant holding in the company.
- The P/NAV of 1.3x based on January 2023, falling to 1.0x over the subsequent three years, which appears too low given our expectation of a mid-teens normalised ROE.

FIGURE 8: Estimates 2022 2023 2024E 2025E Years ending January 2026E Income statement (£'000) Revenue Motor Finance 78,898 89,801 101,907 110,187 118,427 Bridging 8,991 12,913 18,983 22,213 24,632 87,889 102,714 120,889 132,400 143,059 Total revenue -4,120 -13,877 -19,671 -21,365 -23,034 Loan loss provisions Other cost of sales -18,771 -23,676 -26,400 -28,300 -30,424 64,998 65,161 74,819 82,735 89,601 Gross profit Operating costs -14,208 -16,256 -17,658 -18,837 -20,003 Operating profit 50,790 48,905 57,161 63,898 69,598 Net finance costs -3,772 -7,495 -14,891 -16,207 -18,491 Profit before tax 47,018 41,410 42,269 47,691 51,108 -11,970 Tax -9,036 -7,692 -10,187 -12,828 37,982 33,718 32,082 35,721 38,280 Profit after tax Per share metrics (p per share) 313 278 263 291 310 EPS, basic EPS, diluted 313 278 263 291 310 DPS 126 133 136 150 156 NAV 1,693 1,842 1,971 2,124 2,286 Balance sheet (£'000) Net receivables 322,915 420,710 471,251 528,951 581,846 Total assets 327,229 428,174 478,715 536,415 589,310 Equity 206,547 224,685 240,445 259,124 278,918 Performance ratios 29.1% 27.6% 27.1% 26.5% 25.8% Revenue margin 1.04% 2.97% 3.58% 3.50% Cost of risk 3.43% 57.8% 47.6% 47.3% 48.3% 48.6% Operating margin RoE 19.6% 15.6% 13.8% 14.3% 14.2% Dividend payout ratio 40% 48% 52% 52% 50% 34.4% 46.5% 48.8% 50.8% 51.6% Borrowings/receivables Gearing 54.9% 85.5% 94.3% 102.4% 106.4% 30.3% 12.2% Net receivables growth 15.0% 12.0% 10.0%

16.9%

-11.9%

-11.3%

4.9%

159.4%

159.1%

17.7%

2.1%

-5.3%

9.5%

12.8%

10.8%

Source: Company accounts, Peel Hunt estimates

Income growth

PBT growth

EPS growth

8.1%

7.2%

6.6%

| | Recommend | ation distributior | n at Today's Dat | е | | Reco | ommend | lation distribution | for publications | s in the last 90 |) days | | |
|--------------|-----------|--------------------|------------------|-------|-----|-------|--------|---------------------|------------------|------------------|---------------|----|-----|
| | Total | Investment Ba | anking Clients | Other | | Other | | | Total | Investment Bar | nking Clients | Ot | her |
| Structure | No. | No. | % | No. | % | | No. | No. | % | No. | % | | |
| Buy | 269 | 124 | 46 | 145 | 54 | | 518 | 255 | 49 | 263 | 51 | | |
| Add | 48 | 3 | 6 | 45 | 94 | | 71 | 4 | 6 | 67 | 94 | | |
| Hold | 60 | 6 | 10 | 54 | 90 | | 92 | 7 | 8 | 85 | 92 | | |
| Reduce | 6 | 0 | 0 | 6 | 100 | | 7 | 0 | 0 | 7 | 100 | | |
| Sell | 2 | 0 | 0 | 2 | 100 | | 5 | 0 | 0 | 5 | 100 | | |
| Under Review | 4 | 2 | 50 | 2 | 50 | | 5 | 1 | 20 | 4 | 80 | | |
| | | | | | | | | | | | | | |

Peel Hunt's Recommendation Structure is as follows:

Buy, > +15% expected absolute price performance over 12 months

Add, +5-15% range expected absolute price performance over 12 months

Hold, +/-5% range expected absolute price performance over 12 months

Reduce, -5-15% range expected absolute price performance over 12 months

Sell, > -15% expected absolute price performance over 12 months

Under Review (UR), Recommendation, Target Price and/or Forecasts suspended pending market events/regulation

NB The recommendation is the primary driver for analyst views. The target price may vary from the structure due to market conditions, risk profile of the company and capital returns

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| Company | Date | Disclosures/Rating | Target Price | Price |
|---------|-----------|--------------------|--------------|-------|
| S&U | | 1, 4, 5, 6 | | |
| | 10 Feb 23 | Buy | 3110p | 2090p |
| | 09 Feb 23 | Buy | 3310p | 2070p |
| | 16 Jun 22 | Buy | 3240p | 2290p |
| | 26 May 22 | Buy | 3310p | 2400p |

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